

IR Information

Highlights of our financial and non-financial information

Page 97 Our Financial and Non-financial Highlights

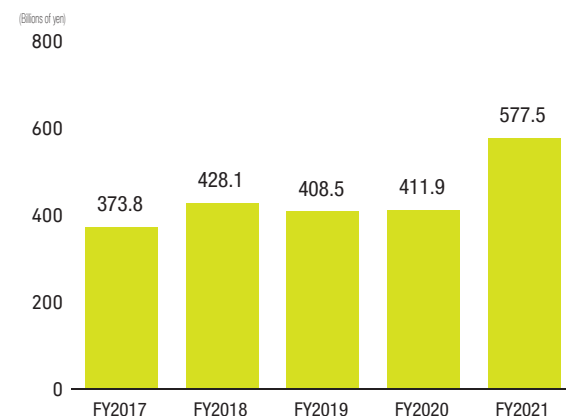
Page 99 11-Year Financial Summary

Page 101 11-Year Non-financial Summary

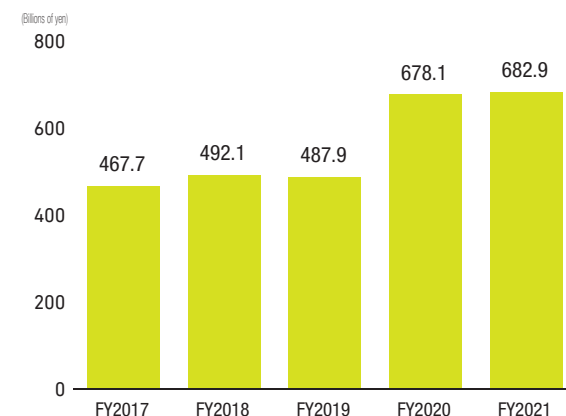
Page 103 Financial Statements

Our Financial Highlights

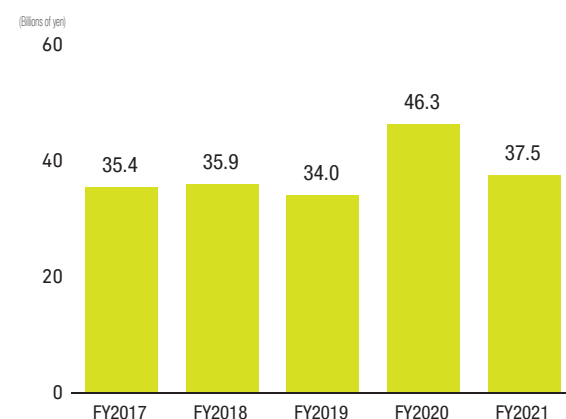
Orders received



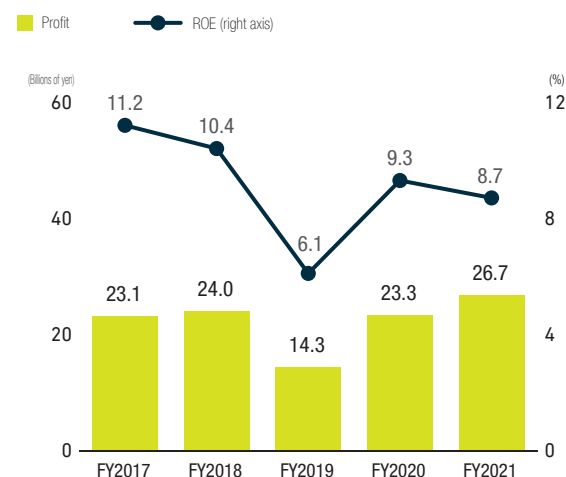
Net Sales



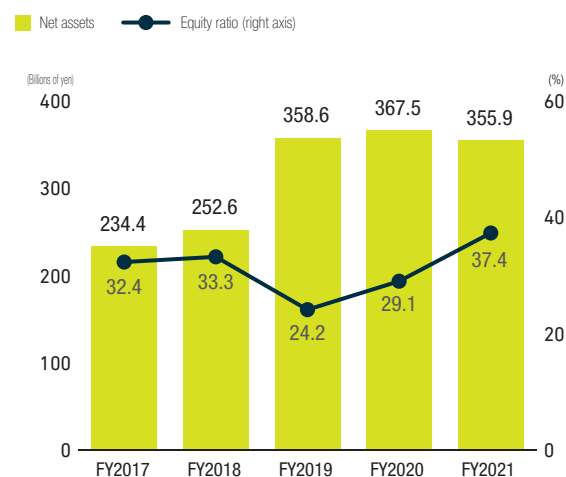
Operating Profit



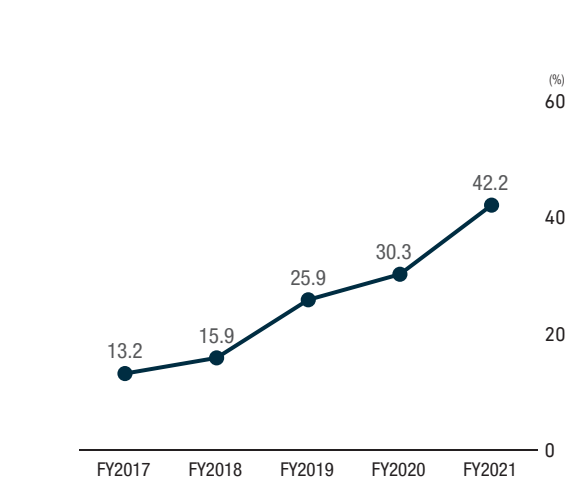
Profit Attributable to Owners of Parent and ROE



Net Assets and Equity Ratio

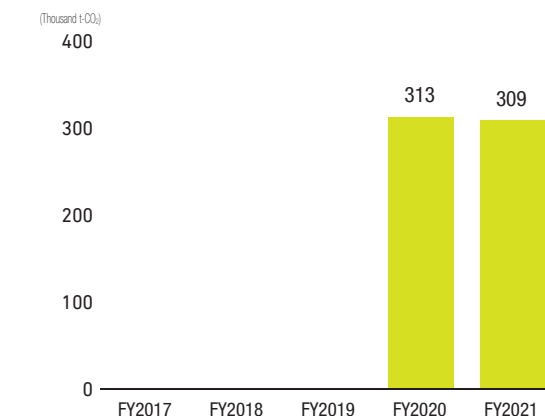


Dividend Payout Ratio

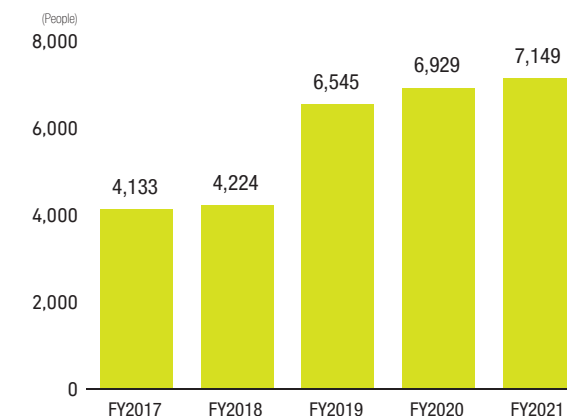


Our Non-financial Highlights

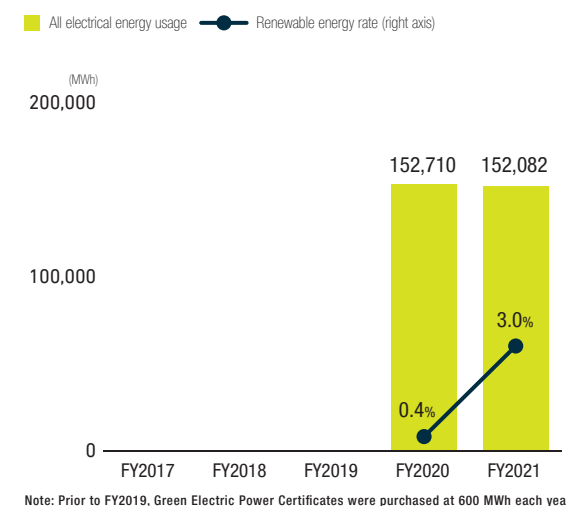
CO₂ Emissions (Scopes 1 and 2)



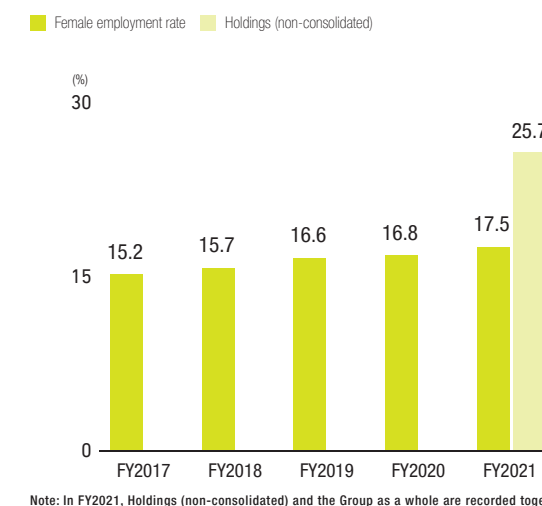
Number of employees



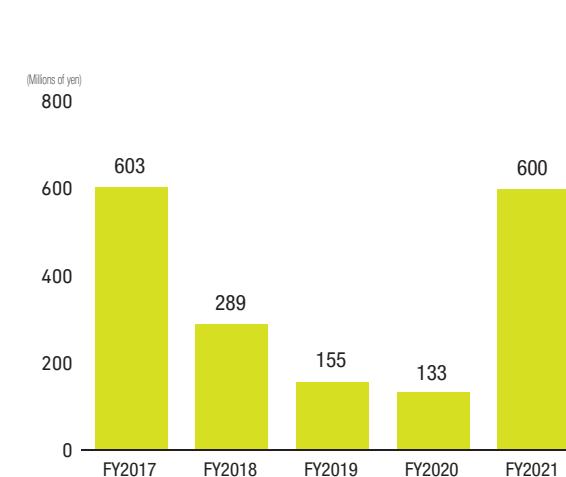
Renewable Energy Rate



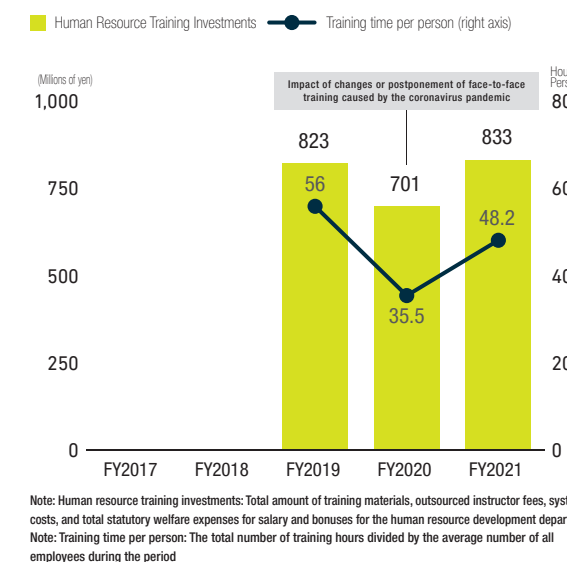
Female Employment Rate



Contributed Amounts in Dividends for the Earth



Human Resource Training Investments and Training Time Per Person



MK:MAEDA; MD:MAEDA ROAD; MS:MAEDA SEISAKUSHO

11-Year Non-financial Summary

INFRAFRONTIER (INF)																																			
	MAEDA (MK)												MAEDA ROAD (MD)										MAEDA SEISAKUSHO (MS)										2021		
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020		2021	
Environment																																			
CO ₂ Emissions: Scopes 1 (t-CO ₂) ¹	-	-	-	-	-	-	-	-	-	3,439	3,256	254,969	267,393	285,049		268,396	246,329	246,462	243,880	225,575	228,793	232,618	232,378	1,388	1,324	1,256	1,167	1,162	1,050	1,029	1,035	1,056	1,159	1,193	236,827
CO ₂ Emissions: Scope 2 Market Standards (t-CO ₂)	-	-	-	-	-	-	-	-	-	20,282	17,365	41,083	51,322	57,444		56,830	68,201	60,592	64,054	57,922	52,888	54,634	53,664	1,428	1,485	1,583	1,552	1,484	1,501	1,478	1,444	1,458	1,428	1,400	72,429
CO ₂ Emissions: Scope 2 Location Criteria (t-CO ₂)	-	-	-	-	-	-	-	-	-	19,952	17,791	-	-	-		-	-	-	-	-	-	50,397	50,669	-	-	-	-	-	-	-	-	-	1,491	1,599	70,059
CO ₂ Emissions: Scope 3 (t-CO ₂) ¹	-	-	-	-	-	-	-	-	-	4,401,065	4,449,403	-	-	-		-	-	-	-	-	-	166,813	300,867	-	-	-	-	-	-	-	-	-	175,796	184,396	4,934,666
Energy: Total Energy Consumption (Mwh) ²	57,783	35,211	51,732	44,076	62,075	40,165	38,136	38,287	32,581	33,979	33,009	1,122,053	1,167,537	1,193,873		1,131,037	1,096,318	885,489	1,092,581	1,006,652	1,010,400	1,025,265	1,106,589	-	-	9,776	8,805	8,693	8,649	8,101	8,250	8,769	7,639	8,295	1,147,892
Energy: Power Consumption (Mwh)	273,195	218,263	312,547	287,539	343,166	264,294	262,506	338,875	331,291	236,688	287,636	115,377	119,809	122,896		122,959	122,554	122,302	125,359	117,613	114,590	115,377	117,019	-	-	3,914	3,757	3,635	3,695	3,531	3,607	3,610	3,115	3,694	408,349
Waste: Total Emissions (t)	626,079	512,126	614,364	566,392	586,118	560,127	593,102	539,370	579,133	388,124	532,883	-	-	-		-	-	-	-	-	367,599	406,653	507,590	-	-	77	88	104	115	145	168	188	201	221	1,040,694
Waste: Final Disposal Amount (t) ³	34,000*	45,000*	31,000*	19,000*	30,000*	26,000*	20,000*	15,000*	20,768	17,117	31,973	-	-	-		-	-	-	-	-	12,165	12,215	17,356	-	-	-	-	-	-	-	-	-	-	-	49,329
Contributed Amounts in Dividends for the Earth (Millions of Yen)	29	40	46	52	90	200	603	289	155	133	600	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	600
Society																																			
Number of Employees (People)	2,504	2,588	2,683	2,811	2,956	3,008	3,127	3,275	3,488	3,640	3,684	2,120	2,140	2,201		2,246	2,247	2,223	2,219	2,231	2,215	2,196	2,233	545	539	533	556	578	590	591	588	589	596	592	6,509
Female Employment Rate (%)	9.9	10.2	10.6	11.4	11.8	12.1	12.7	13.7	15.0	15.7	16.7	18.0	19.0	19.6		20.0	20.2	19.9	20.1	19.9	20.6	20.0	20.1	10.8	10.6	10.3	10.8	10.7	10.5	10.8	11.4	11.2	11.7	12.3	17.5
Annual Paid Leave Rate (%)	16.4	17.8	16.9	20.2	24.1	36.9	42.6	46.0	56.6	56.1	60.5	30.9	31.8	29.8		31.0	32.1	35.2	38.3	38.2	48.3	55.4	57.8	39.7	48.8	40.6	51.8	52.6	57.8	69.7	67.7	72.0	70.0	70.0	
Number of Bases (Locations)	54	61	65	59	60	62	62	62	61	58	57	232	231	231		232	232	235	234	232	229	229	226	33	33	33	27	27	28	28	26	25	25	29	292
Number of Cooperating Companies (Companies) *MK and MD only	485	478	473	475	507	522	524	525	533	545	561	127	129	138		149	151	154	154	156	156	155	155	-	-	-	-	-	-	-	-	-	-	-	-
Frequency Rate *MD only Upper section:Construction/Lower section: Product	1.13	1.28	1.38	0.97	0.59	0.75	0.57	0.44	0.9	0.8	0.51	-	-	-		-	1.51 4.46	2.10 3.31	2.55 2.19	1.50 3.56	1.77 1.06	0.87 1.41	1.58 4.13	2.91	1	1	1.05	1.01	0	0.9	0	0.87	4.21	0	0.51
Governance																																			
Internal Directors (People)	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4
Outside Directors (People)	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5
Board of Directors Attendance Rate (%)	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	99
Board of Auditors Attendance Rate (%)	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100

1 MAEDA has changed the categories of Scope 1 and 3 in 2020. For numerical values from before 2019, view the MAEDA CORPORATION website. MAEDA ROAD has changed the aggregate range of Scope 3 since 2021.

2 The numerical values from before FY2020 for MAEDA ROAD are calculated using estimated values based on FY2021 results

3 Numerical values for Maeda before 2018 are estimates only.

Note: Numerical values before establishing INFONEER Holdings in October, 2021 are listed separately for each business company.

Unit: Millions of yen

Consolidated Balance Sheet		As of March 31, 2022
Assets		
Current assets		
Cash and deposits		78,035
Notes receivable, accounts receivable from completed construction contracts and other		310,801
Securities		30
Real estate for sale		1,987
Merchandise and finished goods		1,573
Costs on construction contracts in progress		13,698
Raw materials and supplies		3,444
Other		43,149
Allowance for doubtful accounts		-117
Total current assets		452,602
Non-current assets		
Property, plant and equipment		
Buildings and structures		107,476
Machinery, vehicles, tools, furniture and fixtures		171,647
Land		83,599
Leased assets		1,334
Construction in progress		2,550
Accumulated depreciation		-203,029
Total property, plant and equipment		163,578
Intangible assets		
Right to operate public facilities		109,721
Assets related to replacement investment to operate public facilities		24,122
Goodwill		19,891
Other		14,988
Total intangible assets		168,724
Investments and other assets		
Investment securities		120,123
Long-term loans receivable		221
Distressed receivables		354
Deferred tax assets		840
Retirement benefit asset		14,907
Other		5,418
Allowance for doubtful accounts		-402
Total investments and other assets		141,464
Total non-current assets		473,767
Deferred assets		62
Total assets		926,432
Liabilities		
Current liabilities		
Electronically recorded obligations - operating		6,933
Account payable for works in progress and other		110,997
Short-term borrowings		84,492
Current portion of non-recourse loans		1,194
Lease liabilities		236
Accounts payable - other		9,614
Income taxes payable		10,896
Advances received on construction contracts in progress		34,862
Provision for repairs		181
Provision for bonuses		8,080
Provision for bonuses for directors (and other officers)		406
Provision for share awards		379
Provision for warranties for completed construction		1,083
Provision for loss on construction contracts		836
Liabilities related to right to operate public facilities		4,555
Liabilities related to replacement investment to operate public facilities		1,016
Other		23,468
Total current liabilities		299,236
Non-current liabilities		
Bonds payable		45,000
Long-term borrowings		52,851
Non-recourse loans		9,947
Lease liabilities		451
Deferred tax liabilities		14,305
Retirement benefit liability		16,767
Liabilities related to right to operate public facilities		103,843
Liabilities related to replacement investment to operate public facilities		24,588
Other		3,573
Total non-current liabilities		271,330
Total liabilities		570,566
Net assets		
Shareholders' equity		
Share capital		20,000
Capital surplus		134,117
Retained earnings		198,273
Treasury shares		-24,342
Total shareholders' equity		328,048
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities		18,275
Deferred gains or losses on hedges		3
Foreign currency translation adjustment		-95
Remeasurements of defined benefit plans		680
Total accumulated other comprehensive income		18,863
Non-controlling interests		8,953
Total net assets		355,865
Total liabilities and net assets		926,432

Unit: Millions of yen

Consolidated Statement of Income		Fiscal Year Ended March 31, 2022
Net sales		
Net sales of completed construction contracts		390,678
Sales in other businesses		292,234
Total net sales		682,912
Cost of sales		
Cost of sales of completed construction contracts		338,718
Cost of sales in other businesses		252,583
Total cost of sales		591,302
Gross profit		
Gross profit on completed construction contracts		51,959
Gross profit - other business		39,651
Total gross profit		91,610
Selling, general and administrative expenses		54,120
Operating profit		37,489
Non-operating income		
Interest income		221
Dividend income		2,253
Foreign exchange gains		543
Share of profit of entities accounted for using equity method		652
Other		407
Total non-operating income		4,078
Non-operating expenses		
Interest expenses		2,571
Other		960
Total non-operating expenses		3,531
Ordinary profit		38,036
Extraordinary income		
Gain on sale of non-current assets		331
Gain on sale of investment securities		7,808
Other		320
Total extraordinary income		8,460
Extraordinary losses		
Loss on retirement of non-current assets		529
Loss on valuation of investment securities		686
Impairment losses		494
Other		261
Total extraordinary losses		1,972
Profit before income taxes		44,524
Income taxes - current		14,649
Income taxes - deferred		95
Total income taxes		14,744
Profit		29,779
Profit attributable to non-controlling interests		3,089
Profit attributable to owners of parent		26,689
Consolidated Statement of Comprehensive Income		
Fiscal Year Ended March 31, 2022		
Profit		29,779
Other comprehensive income		
Valuation difference on available-for-sale securities		-11,080
Deferred gains or losses on hedges		46
Foreign currency translation adjustment		-71
Remeasurements of defined benefit plans, net of tax		1,322
Share of other comprehensive income of entities accounted for using equity method		42
Total other comprehensive income		-9,739
Comprehensive income		20,039
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent		17,029
Comprehensive income attributable to non-controlling interests		3,010